10-2014

Issue 64: October 2014

MTAS

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CITY SPOTLIGHT:
SAVANNAH
Hardin County
Incorporated 1849
2013 Population: 6,982
Municipal Management Consultant
Ronnie Neill
ronnie.neill@tennessee.edu

WELCOME, CHRIS SHULTS AND ELISHA HODGE! We are pleased to announce the addition of Chris Shults and Elisha Hodge to the MTAS staff. READ

TENNESSEE FIRE DEPARTMENT NEEDS ASSESSMENT SURVEY
In today’s economy, all cities must prioritize revenue and other resources devoted to providing service to the residents, business owners, and visitors to their community. READ

SUBSTANCE OF THE ANTI-KICKING THE CAN ACT One of the many complicated issues that local governments must deal with regarding debt management relates to structuring the timing of debt principal and interest repayment schedules. READ

SUMMARY OF PUBLIC ACTS 2014
MTAS has released a final Summary of Public Acts 2014 document. READ

NEW COVALENT BENCHMARKING SOFTWARE TRAINING IN FULL SWING Participating TMBP cities across the state are now training on Covalent’s municipal benchmarking software system. READ

TREEDC HOSTING ITS FIRST INTERNATIONAL CONFERENCE “Energy is the second highest budget allocation for a city after labor costs,” says Warren Nevad of the Tennessee Renewable Energy & Economic Development Council (TREEDC). READ

CENTER FOR COMMUNITY PROGRESS NOW ACCEPTING APPLICATIONS FOR 2ND ROUND OF TASP SCHOLARSHIPS Does your city need financial assistance to assess, reform, develop, and/or implement systems to address large-scale vacancy and abandonment in your community?” READ
Welcome New Employees!

Welcome, Chris Shults and Elisha Hodge!

We are pleased to announce the addition of Chris Shults and Elisha Hodge to the MTAS staff.

Chris, who will be serving as the Tennessee Municipal Benchmarking Project (TMBP) Coordinator, fills the vacancy created when Sarah Young resigned earlier this year. Elisha will fill the vacant legal consultant position created when Josh Jones resigned in June.

Chris is a familiar face to MTAS staff. He worked as an intern with the benchmarking program in 2009 and 2010. Chris has a bachelor's degree in political science, a master's in public administration, and will be awarded a doctorate in political science in December 2014.

Several of you may know Elisha, as she has served as the Open Records Counsel in the state comptroller’s office for the past seven years. Elisha will officially join MTAS on Monday, October 6.

We are very fortunate to have Chris and Elisha join our team. They bring extensive knowledge and experience to MTAS, and we look forward to bringing their expertise to our town and city customers.

Tennessee Fire Department Needs Assessment Survey (2013-14)

IN TODAY'S ECONOMY, all cities must prioritize revenue and other resources devoted to providing service to the residents, business owners, and visitors to their community. The recent recession has caused many cities to forgo purchases in many areas, including the provision of fire services, which has led to increased needs across the state.

Throughout the fall of 2013 and spring of 2014, MTAS conducted a statewide fire service needs assessment survey to identify and quantify these collective needs. The survey identified gaps in Tennessee fire service coverage by comparing departments' personnel, emergency services, equipment, and facilities against consensus standards, government regulations, and other nationally recognized guidance regarding efficient and effective firefighting practices.

Local government officials and state legislators should use the results of this survey to plan for and fund programs to address these critical needs at both the local and state level.

This report is available for download on our website at this link. For additional information, contact Dennis Wolf, MTAS fire management consultant.
ONE OF THE MANY COMPLICATED ISSUES that local governments must deal with regarding debt management relates to structuring the timing of debt principal and interest repayment schedules. It is good stewardship for municipal finance officers to consider budgetary constraints for the foreseeable future in structuring those payments. Two common terms found on this topic are frontloading and backloading. Simply put, frontloading debt is the strategic placement of higher debt repayments in the near term, while backloading debt delays higher debt repayments to the latter term of the repayment schedule.

Recent action by the Tennessee legislature became effective on July 1, 2014, with the passage of the Anti-Kicking the Can Act. This act addresses the practice of backloading debt principal and interest repayment schedules. The legislation addresses backloading by using the term balloon indebtedness and defines it as debt that 1) has a maturity date of more than 31 years after issuance; 2) delays principal payments for more than three years; 3) capitalizes interest beyond the later of the construction period or three years after issuance; or 4) does not have substantially level or declining debt service.

With this legislation, a plan must be submitted to the Office of State and Local Finance before any local government can issue any form of balloon indebtedness. This plan will be reviewed by that office and may be approved only if it is determined that the repayment structure is in the public’s interest. After receiving the plan, accompanied by all requested supplemental documentation, the director of state and local finance must report the approval or disapproval of the plan to the governing body within 15 business days. If you have any further questions on this topic, please contact your MTAS finance consultant.
PARTICIPATING TMBP CITIES ACROSS THE STATE are now training on Covalent’s municipal benchmarking software system. More than 200 city representatives have been focusing on online data entry techniques, with some additional exposure to the powerful data analysis tools included with the system. Training webinars and onsite training sessions will be carried out through the fall to bring users of the 20 participating cities up to speed.

The Covalent software is designed specifically for municipal benchmarking and has been used in similar environments for over eight years. Trend analysis, charting, ad hoc reporting options, target setting and tracking, and project management tools are just a few of the many benefits of this TMBP dedicated software. MTAS purchased licenses for all participants earlier this year and includes this software and training with TMBP participation at no additional charge.

If you are interested in participating in the 2015 benchmarking cycle, please contact John Crawford at john.crawford@tennessee.edu or 615-532-2588. We will be glad to visit your city to discuss the many advantages of collaborative municipal benchmarking.


That fact alone explains why the full-time municipal management consultant for the University of Tennessee (UT) Municipal Technical Advisory Service is so involved in the work of TREEDC and its upcoming first-ever International Renewable Energy Conference. The event is set for October 12-14 at Tennessee Technological University (TTU) in Cookeville.

The “international” tag is no misnomer. TREEDC decided in 2012 to build global partnerships and selected the Philippines in early 2013 as its first target.

“We’re anticipating six to eight university officials and mayors from the Philippines to attend the conference,” Nevad said. In addition to his consulting role with UT’s Municipal Technical Advisory Service, Nevad also serves as TREEDC’s director.

From the fledgling organization established by four Tennessee Mayors in 2008, TREEDC has grown to a statewide association boasting 96 Tennessee city members and another 10 international communities. It even includes two out-of-state universities – Arkansas and Mississippi State – as members.

With its university connections, education is obviously a key priority for TREEDC. It is also helpful that the TREEDC Chair is UT President Emeritus Joe Johnson.

“We’ve held 20 forums since our founding,” Nevad explained. They are designed to help mayors learn about new initiatives in other cities, available opportunities, and best practices in renewable energy.

“Our model can be easily replicated,” Nevad says. “Most green organizations are industry specific, whereas our focus is on leveraging the member cities. We’re promoting all of the renewables. We’re technology neutral.”

He describes another part of TREEDC’s function as a matchmaking service for cities and businesses.

“We get them to dance and how they do it is up to them,” Nevad says.
The upcoming conference takes TREEDC's educational focus to a new level.

Anyone can attend the October event, Nevad says. The registration fee is $99 a person, and TREEDC hopes to attract 250 to 300 registrants. To register and learn more about sponsorship opportunities, click here.

Nevad promises an exciting three days. He's particularly excited about Neil Petchers, who will deliver the keynote address at the luncheon on October 13. Petchers is the president and chief executive officer of NORESCO, an international energy services firm that has implemented energy infrastructure upgrade projects for government and private industry clients throughout the U.S. and internationally in Guam and Japan.

Other sessions on October 13 will include panels on topics such as international best practices, available funding for energy efficiency and renewable projects; compressed natural gas and propane; waste to energy projects in two West Tennessee cities; and net zero energy manufacturing.

The conference wraps up after panels on the morning of October 14. For a complete program agenda, click here.

2014 TREEDC STATE, NATIONAL AND INTERNATIONAL RENEWABLE ENERGY SUMMIT
October 12-14, 2014, Hosted By Tennessee Tech University

Registration Options:
- Individual Registration | $89
- Friend Registration | $500
- Partner Registration | $1000
- Principal Registration | $1500
- Premier Registration | $2000

Additional Events - Scholarship Fundraisers:
- Golf Outing | $25
- Sunday, October 12th
- 9 Holes of Golf—Prizes Awarded
- Guided Westside Walk | $10
- Monday, October 13th, 6PM

Register Online:
https://epay.tntech.edu/C20205_ustores/web/product_detail.jsp?PRODUCTID=610&SINGLESTORE=true

The 2014 TREEDC International Conference has gone mobile! Schedule, maps, Twitter, alerts, more on your iPhone/Android, free! Get Guidebook at http://guidebook.com/guide/21671

Center for Community Progress Now Accepting Applications for 2nd Round of TASP Scholarships

TASP recipients each receive up to 200 hours of direct technical assistance from a team of experts. Key dates for the application process are:

- Monday, October 6, 2014, from 12 p.m. - 1 p.m. EDT: RFA Informational Webinar. Click here to register for the webinar.
- Friday, October 17, 2014: Deadline for submission of questions.
- Wednesday, November 5, 2014 at 4 p.m. EST: Application deadline. Incomplete applications or those submitted after this deadline will not be considered. Click here to apply.
- Monday, January 12, 2015: Recipients notified of results.

DOES YOUR CITY NEED financial assistance to assess, reform, develop, and/or implement systems to address large-scale vacancy and abandonment in your community?” The Center for Community Progress is now welcoming applications for the second round of the Technical Assistance Scholarship Program (TASP).
MTAS Training Opportunities

For a listing of all 2014 MTAS Training Opportunities, click here for the 2014 Training Catalog.

**Administrative Hearing Officer 2014**
- **10/20/2014  8:30 AM**
  - Nashville
  - TML Conference Room

**CMFO-Payroll, Benefits & Pensions**
- **10/29/2014  8:30 AM**
  - Jackson
  - West Tenn Research & Education Center
- **10/29/2014  8:30 AM**
  - Knoxville
  - UT Conference Center
- **11/5/2014  8:30 AM**
  - Kingsport
  - Kingsport Center for Higher Education
- **11/5/2014  8:30 AM**
  - Nashville
  - Univ of Tenn - CIS Training Room
- **11/5/2014  8:30 AM**
  - East Ridge
  - East Ridge City Hall

**Collections for Municipal Court**
- **10/10/2014  12:30 PM**
  - Franklin
  - Franklin Police Department
- **10/16/2014  12:30 PM**
  - Jackson
  - West Tenn Research & Education Center
- **11/7/2014  12:30 PM**
  - Knoxville
  - UT Conference Center

**Effective Leadership Series: Developing Your Emotional Intelligence**
- **11/11/2014  8:30 AM**
  - Jackson
  - West Tenn Research & Education Center
- **11/12/2014  8:30 AM**
  - Nashville
  - TBI Headquarters
- **11/19/2014  8:30 AM**
  - Knoxville
  - UT Conference Center
- **11/25/2014  8:30 AM**
  - Chattanooga
  - Univ of Tenn - Chattanooga

**Improving Team Effectiveness**
- **10/15/2014  10:00 AM**
  - Murfreesboro
  - Murfreesboro Police Department Training Room

**MAP- Planning and Zoning: Annexation Issues & Smart Growth**
- **10/8/2014  8:30 AM**
  - Johnson City
  - Johnson City Public Library
- **10/9/2014  8:30 AM**
  - Knoxville
  - UT Conference Center
- **10/15/2014  8:30 AM**
  - Collegedale
  - Collegedale City Hall
- **10/16/2014  8:30 AM**
  - Nashville
  - TBI Headquarters
- **10/22/2014  8:30 AM**
  - Jackson
  - West Tenn Research & Education Center
- **10/23/2014  8:30 AM**
  - Bartlett
  - Bartlett Station Municipal Center

**Municipal Court Clerk Class-2014**
- **10/9/2014  8:30 AM**
  - Collegedale
  - Collegedale City Hall
- **10/10/2014  8:30 AM**
  - Franklin
  - Franklin Police Department
- **10/15/2014  8:30 AM**
  - Bartlett
  - Bartlett Station Municipal Center
- **10/16/2014  8:30 AM**
  - Jackson
  - West Tenn Research & Education Center
- **11/5/2014  8:30 AM**
  - Cookeville
  - Leslie Town Center
- **11/7/2014  8:30 AM**
  - Knoxville
  - UT Conference Center

**Women in Public Service Symposium**
- **11/13/2014  9:00 AM**
  - Murfreesboro
  - Doubletree Hotel